ENGINEERING MANAGEMENT

The Lockheed Martin Engineering Management Program (EMP) (http://www.colorado.edu/emp/) is a management and leadership program that prepares students in the technical and engineering fields for early to midcareer positions. It is designed for students who are looking to advance in management, successfully contribute to the overall business or venture, and develop their leadership skills.

The program offers an engineering entrepreneurship minor, engineering management minor, an engineering management certificate and courses for undergraduate students in the College of Engineering and Applied Science. The minors and certificate are designed for junior- and senior-level engineering students who seek to develop business and industry acumen to complement their engineering majors. Courses are offered on campus with many virtual distance sections.

Course code for this program is EMEN.

Minors

- Engineering Entrepreneurship Minor (https://catalog.colorado.edu/ undergraduate/colleges-schools/engineering-applied-science/ programs-study/engineering-management/engineeringentrepreneurship-minor/)
- Engineering Management Minor (https://catalog.colorado.edu/ undergraduate/colleges-schools/engineering-applied-science/ programs-study/engineering-management/engineering-managementminor/)

Faculty

While many faculty teach both undergraduate and graduate students, some instruct students at the undergraduate level only. For more information, contact the faculty member's home department.

Angel, George

Lecturer; BS, University of Albuquerque

Bozic, Christy L. (https://experts.colorado.edu/display/fisid_155482/) Scholar in Residence, Endowed/Named Professor, Faculty Director; PhD, Purdue University

Stephen, M. Dunn

Scholar in Residence, Director; M.B.A., Rice University

Duren, Ron G. Jr. (https://experts.colorado.edu/display/fisid_157263/) Teaching Assistant Professor; M.S., University of Colorado Boulder

Egan, Kristen

Lecturer; M.E., University of Colorado Boulder

Kirschling, Wayne (https://experts.colorado.edu/display/fisid_123149/) Professor Emeritus; DBA, University of Colorado Boulder

Leeker, Jessica Rush (https://experts.colorado.edu/display/fisid_167166/)

Endowed/Named Professor, Faculty Director, Scholar in Residence; MS, Purdue University

Martin, Wendy Lynn (https://experts.colorado.edu/display/fisid_154942/) Teaching Assistant Professor; ME, University of Colorado Boulder McCluskey, Alyssa (https://experts.colorado.edu/display/fisid_142958/) Lecturer; Ph.D., University of Colorado Boulder

Moorer, Daniel F. Jr. (https://experts.colorado.edu/display/fisid_151590/) Scholar in Residence; PhD, University of Colorado Boulder

Murray, Seth (https://experts.colorado.edu/display/fisid_148038/) Teaching Assistant Professor; ME, University of Colorado Boulder

Readey, Michael J. (https://experts.colorado.edu/display/fisid_157363/) Scholar in Residence, Endowed/Named Professor, Associate Faculty Director; PhD, Case Western Reserve University

Svoboda, John D. (https://experts.colorado.edu/display/fisid_154884/) Teaching Assistant Professor; Ph.D., University of California-Los Angeles

Thomas, John (https://experts.colorado.edu/display/fisid_167167/) Scholar in Residence; PhD, Arizona State University

Tobey, Kathryn

Scholar in Residence; ME, University of Colorado Boulder

Van Atten, Bill

Lecturer; MS, Johns Hopkins University

Courses

EMEN 3100 (3) Introduction to Engineering Management

Examines topics important to the management of engineering activities within organizations. Topics include the relationship of engineering to business and management disciplines, the functions of an engineering manager, principles and techniques for managing financial resource and business ownership. Explores best practices in global engineering management, process management, legal issues, ethics, organizational behavior and communications.

Requisites: Restricted to students with 27-180 credits (Sophomores, Juniors or Seniors) College of Engineering students only.

EMEN 4030 (3) Project Management Systems

Gain skills in project management best practices that fit any industry, sector or geography. This interactive class provides students with the tools necessary to effectively initiate, plan, execute, control and close any type of project. Students apply knowledge as they plan a group project, build and execute it, and ensure it meets stakeholder expectations and other project goals.

Requisites: Restricted to students with 57-180 credits (Junior or Senior) College of Engineering students only.

EMEN 4050 (3) Leadership and Professional Skills

Accelerate your personal and professional growth with the essential skills required to become an effective leader/manager. Conduct personal development through exercises in communication and leadership effectiveness. Explore leadership styles, managing commitments, change management, negotiation, conflict resolution, organizational culture, emotional intelligence, team dynamics and business ethics.

Requisites: Restricted to students with 57-180 credits (Junior or Senior) College of Engineering students only.

EMEN 4055 (3) Designing for Diversity, Equity and Inclusion in Engineering

Students will focus on the historical narrative of institutions and structures that have shaped instances of inclusion and exclusion in engineering, how their own identity and background shape their thoughts and actions, how transformational leadership is enacted for diversity, equity, and inclusion (DEI), and how involving DEI in the strategic planning process of designing can create additional innovations and opportunities. **Requisites:** Restricted to College of Engineering (ENGRU) undergraduates only.

EMEN 4100 (3) Engineering Economics

Introduces engineering cost concepts, financial statements and the corporate economic environment. Includes concepts and methods of analysis of the time value of money, comparison of project alternatives before and after taxes, cash flow, replacement analysis, risk management and financial case statements.

Requisites: Restricted to students with 57-180 credits (Junior or Senior) College of Engineering students only.

EMEN 4110 (3) Supply Chain Management

Explores the key issues related to the design and management of supply chains. Covers the efficient integration of suppliers, production facilities, warehouses, and stores so that the right products in the right quantity reach customers at the right time. Focuses on the minimization of the total supply chair cost subject to service requirements imposed by a variety of industries.

Equivalent - Duplicate Degree Credit Not Granted: MGMT 4110 **Requisites:** Restricted to students with 57-180 credits (Junior or Senior) College of Engineering students only.

EMEN 4120 (3) Managing Business Processes

Covers the concepts and tools to design and manage business processes. Emphasizes modeling an analysis, information technology support for process activities, and management of process flows. Graphical simulation software is used to create dynamic models of business processes and predict the effect of changes. Prepares students for a strong management or consulting career path in business processes.

Equivalent - Duplicate Degree Credit Not Granted: MGMT 4120 and MGMT 5120

Requisites: Restricted to students with 57-180 credits (Junior or Senior) College of Engineering students only.

EMEN 4200 (3) Engineering and Entrepreneurship for the Developing World

Use your engineering and problem solving skills, combined with market/industry research, customer interviews, design for manufacturability, stakeholder management and financial modeling to promote entrepreneurship and sustainable change in the developing world. Explore alternative energy, medical devices, phones, internet, recycling, cook stoves, clean water, sanitation and infrastructure.

Requisites: Restricted to students with 57-180 credits (Junior or Senior) College of Engineering students only.

EMEN 4400 (3) Quality Management

Introduces the concepts, tools and techniques used in the management and measurement of quality and productivity in a business environment. Associated topics include: statistics methods, design quality, measurement, control and process improvement. Discover the basics of performance excellence management including Baldridge Award criteria, strategic planning, leadership and daily quality management.

Equivalent - Duplicate Degree Credit Not Granted: MGMT 4400 **Requisites:** Restricted to students with 57-180 credits (Junior or Senior) College of Engineering students only.

EMEN 4405 (3) Systems Engineering

Introduces students to system engineering in terms of defining objectives, applications and the major steps in the systems engineering process. Learn to work effectively with diverse project teams. Industry standards are covered that lay out the steps of the classic Systems Engineering lifecycle. Real world engineering examples from concept exploration to hardware retirement are used.

Requisites: Restricted to students with 57-180 credits (Junior or Senior) College of Engineering students only.

EMEN 4800 (3) Technology Ventures and Marketing

This course introduces the framework for 'technology entrepreneurship,' which has driven change by empowering individuals to seek opportunities when presented with what others see as insurmountable problems. Technology entrepreneurship is a dynamic approach that involves identifying opportunities, gathering resources, and managing rapid growth using significant risks. This process will be explained by using principled decision-making and critical thinking skills through a collection of lectures, speakers, workshops, and projects to successfully identify a real business opportunity and start and grow a technology enterprise.

Requisites: Requires prerequisite course of EMEN 4820 (minimum grade C-). Restricted to students with 57-180 credits (Junior or Senior) College of Engineering students only.

EMEN 4820 (3) Entrepreneurial Product Development

Organizations are increasingly looking for employees with training and experience in design thinking and innovation. This course will look at product development through a design thinking lens. In addition, this course will be teamwork-oriented, but you will also complete readings and independent activities that will support the group work and ensure your depth of knowledge.

Requisites: Restricted to students with 57-180 credits (Junior or Senior) College of Engineering students only.

EMEN 4825 (3) New Venture Creation

Relevant to students seeking to acquire an entrepreneurial toolkit of knowledge and skills for working in the startup world or launching a new venture. Covers the techniques for evaluating the probability of success for a new venture and develops a methodology for entrepreneurial thinking that provides benefits for big and small ventures. The final deliverable is a professional pitch to a group of seasoned investors and the submission of a complete business plan.

Equivalent - Duplicate Degree Credit Not Granted: ESBM 4830 **Requisites:** Restricted to students with 57-180 credits (Junior or Senior) College of Engineering students only.

EMEN 4830 (1-3) Special Topics

Repeatable: Repeatable for up to 9.00 total credit hours. Allows multiple enrollment in term.

Requisites: Restricted to students with 57-180 credits (Junior or Senior) College of Engineering students only.

EMEN 4840 (1-3) Independent Study Project

Available only through approval of Engineering Management Program. Subjects arranged to fit the needs of the particular student.

Repeatable: Repeatable for up to 6.00 total credit hours. Allows multiple enrollment in term.

EMEN 4850 (3) Entrepreneurial Leadership

Investigate the importance of entrepreneurship, value creation, and the entrepreneurial leader's role in driving innovation and growth. Explore and discuss building a culture of practical, ethical, and empowered leaders, developing a shared purpose, understanding the meaning of values in an organizational setting, and identifying potential negative issues in different roles within an entrepreneurial team. Essential skills learned will facilitate the development of capabilities to adapt leadership approaches/practices in various business and organizational contexts. Repeatable: Repeatable for up to 6.00 total credit hours.

EMEN 4875 (3) Entrepreneurial Finance

Teaches the importance of company formation, what metrics are important to investors, types of investments and their pros and cons, company valuation as well as when and how to fundraise.